

(An Autonomous Institute, Under UGC Regulation 2023)

Managed by Shri Ramkrishna Seva Mandal
SRKSM Campus, Near Electric Grid, Anand, Gujarat
(Affiliated to S. P. University & Approved by BCI, New Delhi)
NAAC Accredited, 'B++' Grade, CGPA 2.97 - 1st Cycle



Name of Course: B.B.A. LL.B.	Type of Course : 5 Years Integrated
Year : 1st Year	Semester : 2 <sup>nd</sup> Semester
Subject Code: UG02CBBA4	Subject : Organizational Behaviour
W.E.F. : 2025-26	Teaching Hours: 72

## **Teaching & Examination Scheme:**

Cradit	Credit Lect L	Lab	Tut	Internal Marks		External Marks	Passing Marks	Passing Marks	Total Marks
Credit		Lau	Lab Tut	T & P	CE	T & P	Internal	External	Passing Marks Int+Ext
4	4	-	1	20	20	60	16/40	24/60	40/100

Lect = Lecture, Tut= Tutorial, Lab= Lab, T- Theory, P= Practical, Theory and Practical Passing%: 40

Course	1. To help students understand how the 'people' side of the organizations affects				
Objectives:	effectiveness through behavioural concepts.(L-2 Understand)				
	2. To develop the student's ability to observe, understand and analyse the behaviour				
	within the organizational context.(L-4 Analyse)				
	3. To develop students' understanding of leadership and group dynamics which are				
	highly critical in individual and organizational success.(L-2 Understand)				

## **Course Outcome (CO):**

Upon completion of the course, student shall be able to

CO-1	Understand the key dynamics of individual behaviour and to understand a self in better perspective with respect to organization
$CO_{-2}$	Differentiate between the functioning of groups and teams as well as individual and group decision making
CO-3	Demonstrate the behaviours for various job attitudes including attitudes according to Indian Knowledge System
CO-4	Apply the personality frameworks to understand their own personality and others' personality better



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CO-5

Evaluate the leadership styles of different leaders and understand the organizational dynamics of power, culture, change and stress.

# **DETAILED SYLLABUS**

Unit	Description	Credits / Hours
1	Dynamics of Individual Behaviour	(4)
1.1	Introduction to Organizational Behaviour	18 Hours
1.2	Understanding Attitude & job attitudes	
1.3	Job Attitudes in Bhartiya Context: Karmayoga and Work Dedication	
1.4	Emotional Intelligence	
1.5	Understanding Personality, Personality Frameworks(MBTI, Big Five & Enneagram) and Values	
1.6	Perception: Making Judgements about others	
1.7	Transactional Analysis	
2	Dynamics of Group Behaviour	(4)
2.1	Groups: Stages of Group Development	18 Hours
2.2	Group Decision Making Techniques	
2.3	Understanding Work teams	
2.4	Difference between Groups and Teams	
2.5	Types of Teams	
2.6	Factors determining a success for teams	
3	Individual Decision Making and Conflict	(4)
3.1	Individual Decision Making	18 Hours
3.1.1	Understanding Decision making	
3.1.2	Common biases and errors in decision making	
3.2	Conflict and Negotiation	
3.2.1	Managing Conflict: types of conflicts and techniques	
3.2.2	Understanding Negotiation: Process	



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4	Organizational Leadership & Change	(4)
4.1	Organizational Leadership	18 Hours
4.1.1	Concept of Leadership, Concept of 'Loksanghrah' in Bhagavad	
	Geeta,	
4.1.2	Transactional and Transformative Leadership	
4.1.3	Responsible Leadership	
4.1.4	Positive Leadership: Trust and Mentoring	
4.2	Managing Culture and Change	
4.2.1	Understanding Power: Bases of Power	
4.2.2	Organizational Culture: Significance of Culture	
4.2.3	Managing Change	
4.2.4	Managing Stress	
	Practical Approach:	
	Perform a task in a group/team and understand how they can apply	
	the concepts while working together. They will learn how	
	professionals work as a team in corporate and all occupations.	

# **Suggested References:**

### References

- Organizational Behavior \_Stephen Robbins, Timothy Judge and Neharika Vohra- 15<sup>th</sup> or Latest Edition Pearson
- Organizational Behavior\_ Margi Parikh & Rajan Gupta 2010/ Latest Edition Tata-McGraw Hill.
- Organizational Behavior\_ K. Aswathappa Latest Edition- Himalaya Publishing House
- Understanding Organizational Behavior\_ Udai Pareek, Latest Edition, Oxford University Press
- Organizational Behavior by Jit S. Chandan

#### **Journals:**

- 1. Harvard Business Review
- 2. Decision
- 3. Vikalpa



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## **Online References:**

- https://www.truity.com/
- https://www.enneagraminstitute.com/the-traditional-enneagram/
- https://www.youtube.com/watch?v=b1nCWl0vOp8
- https://www.youtube.com/watch?v=QawH0yqDcno&t=18s
- https://www.youtube.com/watch?v=X18YI592T\_o
- https://www.youtube.com/watch?v=E9-brprpvhI